



**THE OHIO STATE UNIVERSITY**

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WEXNER MEDICAL CENTER



## THE OHIO STATE UNIVERSITY

Founded in 1870 as part of the Morrill Land-Grant Act, The Ohio State University is one of the nation's largest major comprehensive public research universities, serving more than 68,000 undergraduate, graduate and professional students. With nearly 37,000 full-time equivalent employees, Ohio State is Ohio's fourth-largest employer. Located in Ohio's capital city of Columbus, it is a major educational and economic force through its teaching, research and service mission. With more than 575,000 living alumni around the world, the university community is vast and diverse, having an impact on our global society in education, research and public service.

The university's high-quality academic programs are extensive. There are 18 colleges and schools at Ohio State that collectively grant undergraduate degrees in more than 200 majors. The university's more than 53,000 undergraduates have broad opportunities to major in the arts, architecture, biological sciences, business, communication, education, engineering, food, agricultural and environmental sciences, human ecology, humanities, nursing, mathematics, physical sciences, music, natural resources, public health, social and behavioral sciences, social work and health and rehabilitation sciences. Graduate-professional programs include these areas as well as dentistry, law, medicine, optometry, pharmacy and veterinary medicine.

One of Ohio's greatest assets, Ohio State is a world-class public research university and the flagship teaching and research institution in the state. The institution provides a distinctive educational experience for students and pursues cutting-edge interdisciplinary research that brings together scholars from diverse disciplines to solve key problems in society.

## OHIO STATE'S PRESIDENT

Dr. Michael V. Drake's service in higher education spans nearly four decades and includes senior leadership roles at universities and national organizations dedicated to advancing education. He became the 15th president of The Ohio State University on June 30, 2014.

During his tenure, Ohio State has seen record highs in applications, graduation rates, academic excellence, sponsored research, diversity and donor support. The university has received national recognition for its commitment to teaching and learning as well as excellence in patient safety and clinical outcomes at the university's Wexner Medical Center.

The Time and Change strategic plan, launched in August 2017, aspires to further strengthen Ohio State's position as a national flagship public research university, setting forth five areas of broad focus: teaching and learning; access, affordability and excellence; research and creative expression; academic health care; and operational excellence and resource stewardship.

To support greater access to an affordable and excellent Ohio State education, Dr. Drake directed the university to identify \$400 million by 2020 to lower costs and improve value for students and families. Since FY 2015, the university has generated more than \$1.3 billion through operational efficiencies and innovative funding strategies.

The university has budgeted more than \$150 million in additional need-based aid to students and families since 2015, well exceeding its stated goal of reaching \$100 million by 2020.

The Buckeye Opportunity Program, which began in Columbus in fall 2018 and expanded to regional campuses in spring 2019, ensures that Ohio students who qualify for Pell Grants receive an aid package that covers the full cost of tuition and mandatory fees. The President's Affordability Grant Program supports more than 15,000 middle- and lower-income students on all Ohio State campuses. Thus far, more than 33,000 Buckeyes and their families have benefited from new or expanded affordability programs since 2015.

In 2017, Dr. Drake led the establishment of the Ohio State Tuition Guarantee—freezing tuition, mandatory fees, housing and dining for four years for incoming, in-state freshmen. He also increased the value of Ohio State Land Grant Opportunity Scholarships to cover the full cost of attendance while doubling the size of the program in 2018.

In October 2017, Ohio State announced a collaboration with Apple to create a comprehensive learning initiative to support educational innovation and economic development opportunities. The Digital Flagship University is a major strategic plan initiative, with particular focus on teaching, learning, research and creative expression.

From July 2005 to June 2014, Dr. Drake served as chancellor of the University of California, Irvine. He also served as a Distinguished Professor of Ophthalmology (School of Medicine) and Education (School of Education). During this time, UC Irvine became recognized nationally for advancing social justice through education and exemplifying environmental stewardship and institutional sustainability.

Prior to serving as UC Irvine chancellor, Dr. Drake served for five years as vice president for health affairs for the University of California system, overseeing academic program policy at the system's 15 health sciences schools, located on seven campuses. He also spent more than two decades on the faculty of the UC San Francisco School of Medicine, ultimately becoming the Steven P. Shearing Professor of Ophthalmology and senior associate dean.

Dr. Drake is an alumnus of Stanford University (BA) and UC San Francisco (MD), and holds three honorary degrees. He is an elected member of both the National Academy of Medicine and the American Academy of Arts & Sciences. He has received numerous honors and awards for teaching, public service and research, including the Burbridge Award for Public Service, the Asbury Award (clinical science) and the Michael J. Hogan Award (laboratory science).

In 2014, he became the 27th person to be awarded the University of California Presidential Medal, in recognition of his exemplary career of service to the university. In 2017, he and his wife, Brenda, were awarded the 10th Annual King Arts Legends & Legacies Award as well as the University of California-Irvine Medal, joining past honorees ranging from U.S. presidents to Ella Fitzgerald.

In addition, Dr. Drake has served as trustee and national president of the Alpha Omega Alpha Honor Medical Society and as chair of the board of trustees of the Association of Academic Health Centers. He is chair of the Association of Public and Land-grant Universities and the NCAA Board of Governors, past-chair of the Association of American Universities and vice chair of the Big Ten Conference Council of Presidents/Chancellors. He holds additional leadership roles for the American Talent Initiative and the University Innovation Alliance.

In 2015, Dr. Drake was appointed to the board of the Rock and Roll Hall of Fame and Museum, Inc. He has had a lifelong interest in music (notably rock and jazz), plays guitar and teaches an undergraduate course on the music of the civil rights movement.

A New York City native, Dr. Drake has always maintained a fondness for Ohio, as his mother grew up and graduated from high school in Youngstown. He and Brenda have two grown sons and four grandchildren.





## OHIO STATE'S EXECUTIVE VICE PRESIDENT AND CHANCELLOR FOR HEALTH AFFAIRS

Chief Executive Officer, Medical Center

*"A comprehensive flagship university like Ohio State can marshal all of its resources and intellectual prowess in fields as diverse as the health sciences, economics, social work, agricultural extension and even climate science to identify solutions. Ohio State is at the forefront of defining the future and educating the next generation of healthcare professionals for a very different world."*



Dr. Harold L. Paz is the first to serve in the position of executive vice president and chancellor for health affairs at The Ohio State University. A nationally renowned healthcare leader with a unique combination of expertise in both academic medical centers and a Fortune 50 company, Dr. Paz is a recognized visionary who advocates a comprehensive model to address health and wellness of individuals and communities in a rapidly evolving society.

At Ohio State, Dr. Paz, who goes by Hal, will lead all seven health science colleges and the \$3.7-billion Wexner Medical Center enterprise, which includes seven hospitals, a nationally ranked college of medicine, 20-plus research institutes, multiple ambulatory sites, an accountable care organization and a health plan. Academic health care is one of five key focus areas outlined in the university's Time and Change Strategic Plan, and Dr. Paz will be responsible for ensuring that Ohio State continues its ascent as a leading academic health center.

A comprehensive flagship university, Ohio State is at the forefront of defining the future and educating the next generation of healthcare professionals for a very different world. Dr. Paz is future-focused and intent on addressing the healthcare needs of Ohioans in innovative, personalized and integrated ways. His passion for identifying nontraditional healthcare delivery methods—from digital applications to virtual visits supported by artificial intelligence and machine learning—will position Ohio State to lead the way in meeting our patients where they are through state-of-the-art digital solutions.

Dr. Paz comes to Ohio State from CVS Health/Aetna, a managed healthcare company based in Hartford, Conn., where he was executive vice president and chief medical officer for five years, providing clinical leadership for the company's domestic and global businesses. In addition to advancing a nationally recognized, innovative, personalized health strategy, he led Aetna's enterprisewide opioid initiative that tackled opioid abuse through a three-pronged program of prevention, intervention and support.

From 2006 to 2014, Dr. Paz led the healthcare enterprise at Penn State University, where he served as CEO of the Penn State Milton S. Hershey Medical Center, senior vice president for health affairs, dean of the College of Medicine and president/CEO of the Penn State Hershey Health System. His vision for healthcare transformation there led to the formation of an integrated healthcare system of four hospitals, 64 ambulatory care practices and 18 affiliated hospitals focused on population health across central Pennsylvania.

Prior to his tenure at Penn State, Dr. Paz served as dean of the Robert Wood Johnson Medical School and CEO of the Robert Wood Johnson University Medical Group from 1995 to 2006. Under his leadership, NIH funding increased by more than 88%, and the endowment increased by more than 600%.

Dr. Paz is board certified in internal medicine and pulmonary medicine. He earned bachelor's degrees in biology and psychology and his medical degree from the University of Rochester, and a master's in life science engineering from Tufts University. He completed his internal medicine residency at Northwestern University and a postdoctoral fellowship in pulmonary and critical care medicine and environmental health sciences at Johns Hopkins University. Early in his career, he held faculty and administrative appointments at Hahnemann University School of Medicine (now Drexel University College of Medicine) in Philadelphia.

A fellow of the American College of Physicians and the American College of Chest Physicians, Dr. Paz is on the board of Research!America. He's past chair of the board of directors of the Association of Academic Health Centers and a former member of the boards of directors for the Association of American Medical Colleges (AAMC) and the University Health System Consortium. He previously was chair of the AAMC Council of Deans and has served on the AAMC executive council, in addition to corporate and scientific advisory boards in the biotechnology field. He has authored more than 100 publications, including peer-reviewed research and quality articles, chapters, commentaries and abstracts.

He and his wife of nearly 40 years, Sharon Press, a clinical psychologist, have two adult daughters. In alignment with "practicing what he preaches," Dr. Paz exercises each day, often by running. He also enjoys sailing, skiing, biking and fishing.



# TIME AND CHANGE

*Enable, Empower and Inspire*



## Teaching and Learning

Ohio State will be an exemplar of the best teaching, demonstrating leadership by adopting innovative, at-scale approaches to teaching and learning to improve student outcomes.



## Access, Affordability and Excellence

Ohio State will further our position as a leading public university offering an excellent, affordable education and promoting economic diversity.



## Research and Creative Expression

Ohio State will enhance our position among the top national and international public universities in research and creative expression, both across the institution and in targeted fields — driving significant advances for critical societal challenges.



## Academic Health Care

The Ohio State University Wexner Medical Center will continue our ascent as a leading academic medical center, pioneering breakthrough health care solutions and improving people's lives.



## Operational Excellence and Resource Stewardship

Ohio State will be an exemplar of best practices in resource stewardship, operational effectiveness, and efficiency and innovation.

# STRATEGIC PLAN



## THE BUCKEYE SPIRIT

Honoring the tradition of this great university;  
 Bringing passion, commitment and joy to the people we serve through the work we do;  
 and Leading the charge toward a better future by embracing the power of connection.

*We embody the Buckeye Spirit in everything we do through our shared values:*

### INCLUSIVENESS

We believe in...

- Working together with common purpose.
- Embracing the power of connection through multidisciplinary collaboration.
- Valuing the diversity of people and different points of view with respect and fairness.

### EMPATHY

We believe in...

- Caring deeply and acknowledging the feelings and experiences of self and others.
- Prioritizing the needs of others.
- Valuing and serving each other and our community.

### OWNERSHIP

We believe in...

- Taking care of our medical center, even when no one is watching.
- Protecting and enhancing our reputation and legacy at all times.
- Being good stewards of our resources.

### DETERMINATION

We believe in...

- Reaching our highest potential despite obstacles.
- Attracting and retaining high-performing people who want to change the world.
- Fearless pursuit of one's potential to make a meaningful contribution through our work.

### SINCERITY

We believe in...

- Adhering to high ethical standards.
- Speaking and acting truthfully.
- Being responsible to always uphold the integrity of the organization.

### INNOVATION

We believe in...

- Creating original ideas/new concepts and putting them into practice.
- Being curious about new perspectives and ideas.
- Continual growth and change.



# Ohio State is home to one of America's best hospitals

According to the *U.S. News Best Hospitals* rankings, The Ohio State University Wexner Medical Center is...



#1 in Columbus

*The world is changing. Medicine is changing. We're leading the way.*



## WEXNER MEDICAL CENTER

The Ohio State University Wexner Medical Center consists of the Ohio State Health System, the College of Medicine, the Health Sciences Library and the Faculty Group Practice. It is one of the largest and most diverse academic medical centers in the country and the only academic medical center in central Ohio. As one of the Midwest's leading hospitals, Ohio State Wexner Medical Center is committed to continuously setting the standard for world-class care.

**Mission:**

We will improve health in Ohio and across the world through innovation in research, education and patient care.

**Vision:**

We will push the boundaries of discovery and knowledge, solve significant health problems and deliver unparalleled care.

**Values:**

Inclusiveness, Determination, Empathy, Sincerity, Ownership and Innovation

**Ambition:**

We will become a leading academic medical center driving breakthrough healthcare solutions to improve people's lives.



## PATIENT CARE

The Ohio State University Wexner Medical Center is aspiring to take a regional, national and international leadership position in a number of clinical areas of distinctiveness including cancer, heart, neurology, transplantation, diabetes, musculoskeletal, digestive diseases and critical care. One of the nation's leading academic medical centers, Ohio State Wexner Medical Center offers healthcare services in virtually every specialty and subspecialty in medicine through a unified physician practice of more than 1200 pre-eminent physicians. Our seven hospitals and our network of community-based offices and care centers manage more than 1.91 million outpatient visits each year.

Health care at The Ohio State University is driven by our mission to improve people's lives through innovation in research, education and patient care. Our staff of more than 29,000 is earning international distinction by delivering high-quality, safe, efficient, patient-centered care.



- In 2019, The Ohio State University Wexner Medical Center was named to *U.S. News & World Report's* "Best Hospitals" list for the 27th consecutive year. *U.S. News* consistently ranks Ohio State as the top hospital in central Ohio. Our nationally ranked specialties include an Ear, Nose and Throat program that's ranked third in the country.
- *Becker's Hospital Review* selected us for its 2018 list of "100 Great Hospitals in America" for excellence in quality patient care and clinical research, leadership in innovation and our rankings and awards.
- The Leapfrog Group has once again honored the Wexner Medical Center and East Hospital with an "A" in its Spring 2019 Leapfrog Hospital Safety Grade for being among the safest hospitals in the nation.
- First hospital in central Ohio to achieve Magnet® status for nursing excellence; first hospital in central Ohio to earn Magnet redesignation.
- Among the 9% in the U.S. to receive the highest rating of five stars in the most recent update to the Centers of Medicare and Medicaid Services' Hospital Compare website.
- Annually since 1999, medical center clinical volunteers have provided free health screenings and information to the medically underserved in Columbus at Healthy Community Day.



### Ohio State Wexner Medical Center statistics (FY19)

**64,534**  
patient admissions

**5,246**  
births

**1.91 million**  
outpatient visits

**132,632**  
emergency department visits

**46,703**  
surgeries





The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute combines patient care, teaching and research on all floors.

## HEALTH CARE AT THE OHIO STATE UNIVERSITY WEXNER MEDICAL CENTER INCLUDES SEVEN HOSPITALS:

- **University Hospital:** The flagship patient-care facility offers more than 600 beds. It is a designated Level I trauma center. It's also home to the most advanced intensive care units in the area, including a Level III neonatal intensive care unit and a comprehensive burn center.
- **James Cancer Hospital and Solove Research Institute:** The only freestanding cancer hospital in central Ohio and the first in the Midwest, The James is a 356-bed cancer hospital, one of only 51 comprehensive cancer centers designated by the National Cancer Institute (NCI) and one of only a few institutions funded by the NCI to conduct both phase I and phase II clinical trials on novel anticancer agents sponsored by the NCI.
- **Harding Hospital:** This 91-bed hospital offers the most comprehensive psychiatric and behavioral health services in central Ohio in inpatient and outpatient settings.
- **Richard M. Ross Heart Hospital:** The nation's first hospital dedicated to cardiovascular care, the 165-bed Ross Heart Hospital offers comprehensive heart and vascular care spanning every specialty.
- **East Hospital:** Located on Columbus's East Side, this 200 bed hospital blends the friendly atmosphere of a community hospital with all the advantages of a major medical center. It is home to the addiction medicine, orthopedics, limb preservation and sleep disorders programs.
- **Dodd Rehabilitation Hospital:** Home to Ohio State's high-performing and nationally accredited rehabilitation inpatient program specializing in stroke, brain and spinal cord rehabilitation. Our Physical Medicine and Rehabilitation team works to restore function for people with a disability from disease, disorder or injury.
- **Brain and Spine Hospital:** This 60,000-square-foot, 116-bed hospital includes specialized units for stroke care, neurotrauma and traumatic brain injuries, spinal cord injuries and spine surgery, epilepsy, chronic pain, acute rehabilitation and neurosurgery.

### Ohio State Faculty Group Practice

Ohio State physicians belong to our Faculty Group Practice (FGP), a physician-led organization focused on clinical quality, patient safety and physician efficiency and productivity.

- The FGP facilitates collaboration among clinical departments and among physicians across Ohio State Wexner Medical Center.
- Our physicians benefit from streamlined administrative functions so that valuable resources can be directed toward innovative program development, improved outcomes and quality assurance.
- The FGP supports and prepares its members and Ohio State in the rapidly changing healthcare environment.



Jameson Crane Sports Medicine Institute

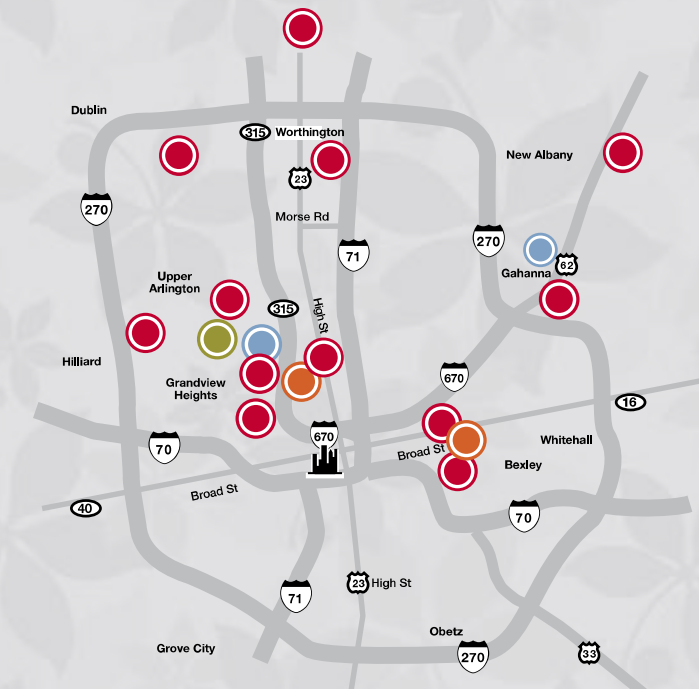
## OUR CENTRAL OHIO FACILITIES

Beyond our seven hospitals, Ohio State has nearly 100 facilities across central Ohio to provide convenient patient access and the space needed for the most technologically advanced research, teaching and patient care possible. Like our hospitals, our modern medical offices, labs and classrooms are balanced by interior design and natural spaces that promote healing and invite private reflection. This includes:

- **Jameson Crane Sports Medicine Institute:** The Midwest’s largest and most advanced sports medicine facility. Created to help people improve their athletic performance, recover from injury and prevent future injuries, this state-of-the-art complex combines research, teaching, clinical space and performance training under one roof for truly comprehensive care.
- **Eye and Ear Institute:** Home to the Hand and Upper Extremity Center and Havener Eye Institute. With easy access to the main medical campus, this five-story, 137,000-square-foot facility also includes space for urology; ear, nose and throat; plastic surgery; and occupational therapy.

- **Ohio State Integrative Medicine:** Offering therapy, wellness and other services to complement medical treatment plans and heal the whole person—mind, body and spirit.
- **Primary care offices:** Understanding that patients are more likely to seek and maintain preventive or ongoing care when it’s convenient, our family medicine and general internal medicine clinics are located throughout Columbus for easy access.
- **Walk-in Care clinics:** Ideal for simple diagnosis of colds, flu, strep and other common health issues. There’s no appointment necessary for patients 18 months and older.
- **AfterHours Care locations:** Patients 14 years or older can receive treatment for non-life-threatening conditions during evening and weekend hours. You can even reserve your spot in line online.
- **Multispecialty community locations:** Providing convenient access to the best routine and specialty care right in our patients’ neighborhoods. This includes women’s health services, pediatrics, laboratory services, imaging, therapy, orthopedics rehabilitation and even a fitness facility.
- **Clinical Skills Education and Assessment Center:** A state-of-the-art training center for medical students and other health professionals that simulates actual patient care experiences to help safely hone medical skills.
- **Surgical Skills Lab:** An advanced training venue for evaluating the latest products, advancing technical skills outside of the operating room and exploring innovative new procedures.

## OHIO STATE WEXNER MEDICAL CENTER AMBULATORY LOCATIONS



- Primary Care
- AfterHours Care
- Walk-in Care
- Emergency



Interdisciplinary Health Sciences Center - Courtyard

## TIME AND CHANGE: BUILDING THE FUTURE

The Ohio State University is investing more than ever before in creating the campus of the future, shaping the best possible environments for teaching, learning and research, in addition to providing excellent patient care at The Ohio State University Wexner Medical Center.

The university's long-term vision includes several projects that will influence the future of medical education and literally change the landscape of the Ohio State campus.

## Interdisciplinary Health Sciences Center

The Interdisciplinary Health Sciences Center is a multiphase project that advances the university's long-term vision to build vibrant futures. The \$155.9 million project includes a 150,000-square-foot renovation of Hamilton Hall and construction of a new 100,000-square-foot building featuring flexible facilities to serve multiple disciplines. The building will provide upgraded and flexible facilities to create a collaborative campus for interprofessional education throughout the Health Sciences. The project is poised to benefit colleges including Medicine, Dentistry, Nursing, Optometry, Pharmacy, Public Health and Veterinary Medicine, and strengthen the interdisciplinary curriculum of Ohio State.

### The Interdisciplinary Health Sciences Center will focus on inclusive work environments to create:

- 33 interdisciplinary, state-of-the-art classrooms, each with new teaching technology, including virtual reality and enhanced anatomy and surgical practice labs.
- 6,000-square-foot informal learning space.
- 125-seat grand reading room.
- Spaces for students in the health sciences to convene conversations and build team approaches to health care—a way to quickly assess patients' needs and work with the right colleagues to design the best care plans for each individual.
- Opportunities for students to be at the forefront of innovation through modern technology—whether by using realistic virtual reality models to simulate patient care or learning how video chats, texting and other emerging “telehealth” innovations can help healthcare providers and patients stay in regular communication between in-person office visits.
- Warm and welcoming environments that support Ohio State's work to build diverse communities of medical students. Research has shown that diversity in medicine—including increasing representation of women and people of color—leads to better health outcomes.

## Interdisciplinary Research Facility

The Interdisciplinary Research Facility envisions an innovative and modern environment to serve multiple disciplines. The project is an anchor for Ohio State's future West Campus innovation district and will house approximately 270,000 new square feet including wet, computation and core labs, a vivarium and support spaces. It will be co-located with the Energy Advancement and Innovation Center.

## Inpatient Hospital

Ohio State is taking a major step forward with the development of a new hospital that, combined with modern educational space, will enhance a unified Ohio State Wexner Medical Center complex, providing cutting-edge research, outstanding clinical training and world-class patient care. The tower will be the largest single facilities project ever undertaken at Ohio State, with up to 840 beds in private-room settings to elevate patient-centered care, safety and training for the next generation of physicians.

### Potential details on the scope and scale include:

- Up to 840 beds, replacing and expanding on the 440 beds in Rhodes Hall and Doan Hall
- 60 neonatal intensive care unit bassinets
- State-of-the-art diagnostic, treatment and inpatient service areas (emergency department, imaging, operating rooms, critical care and medical/surgical beds)
- Leading-edge digital technologies to advance care and teaching
- Enhanced connections between the new inpatient hospital and The Ohio State University Comprehensive Cancer Center – Arthur G. James Cancer Hospital and Richard J. Solove Research Institute
- Additional green space and a new parking garage, with up to 1,900 spaces to serve patients and visitors

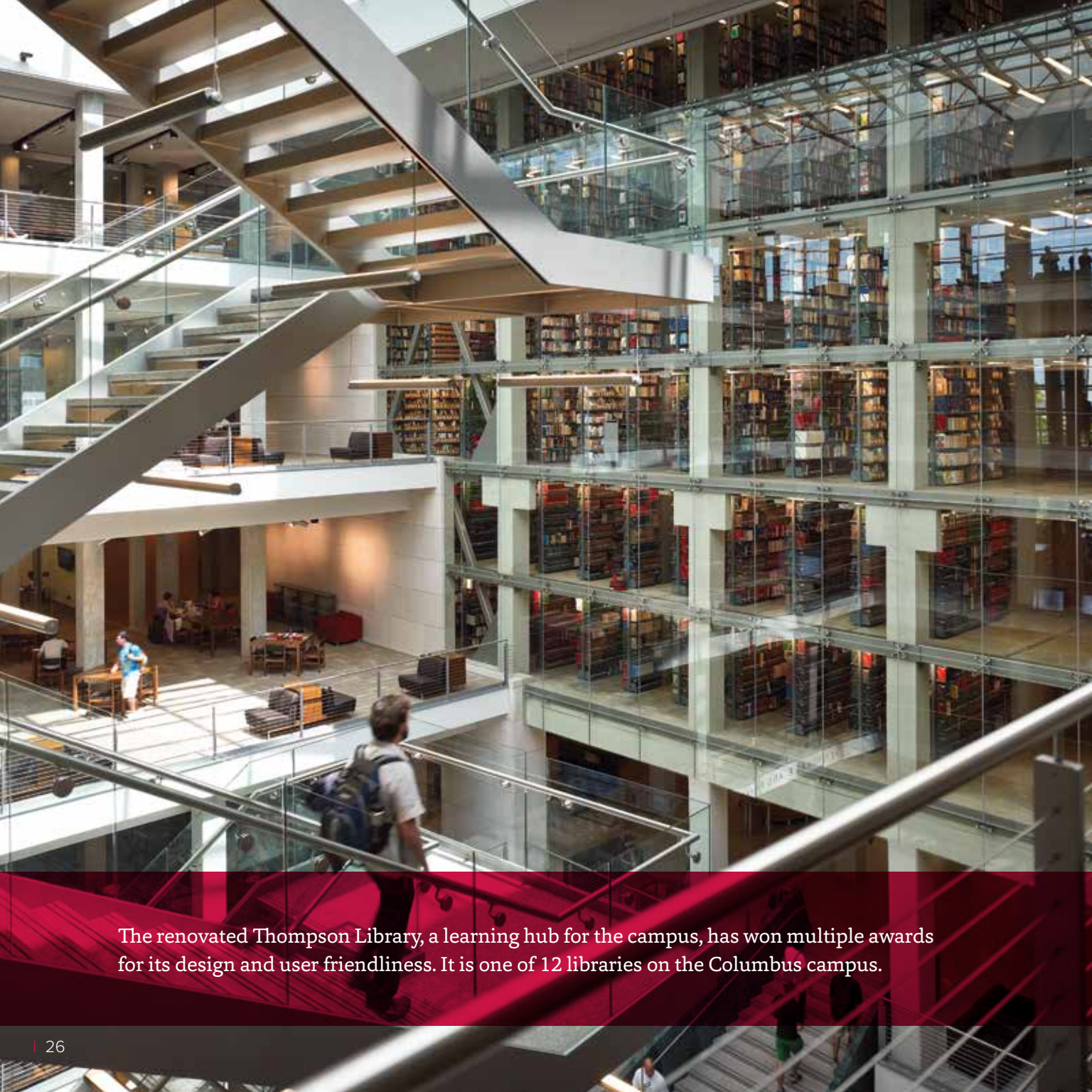
## Outpatient Care

To reach more central Ohioans where they live and work, the Ohio State Wexner Medical Center is building new ambulatory care facilities with comprehensive, community-based care. Each new facility will offer routine and specialized care services under one roof. The large expansions create more access points to Ohio State's high-quality medical care, and plans will also make healthcare services more affordable, create more positions for medical professionals and open up more opportunities for medical students to get experience with larger, more diverse patient populations.

This plan includes new outpatient care centers around the I-270 outerbelt, in Dublin, Powell and northeast Columbus, as well as a new care facility on The Ohio State University's West Campus.



Interdisciplinary Health Sciences Center - Forum



The renovated Thompson Library, a learning hub for the campus, has won multiple awards for its design and user friendliness. It is one of 12 libraries on the Columbus campus.

## EDUCATION

The Ohio State University is one of the most comprehensive universities in the world. Our breadth allows students to pursue their academic passions while benefiting from novel interdisciplinary collaborations.

Ohio State College of Medicine is ranked 39th in the nation for Best Medical Schools: Primary Care and 30th for Best Medical Schools: Research by *U.S. News & World Report's* 2020 Best Medical Schools. The college's innovative Lead.Serve.Inspire. curriculum places students in clinical settings from the start of their first year. It fully integrates foundational and clinical science to prepare students for the future of medicine. We are one of the few colleges in the world to offer five dual medical degrees: MD/PhD, MD/MBA, MD/JD, MD/MHA and MD/MPH.

The School of Health and Rehabilitation Sciences offers seven baccalaureate degree programs, including athletic training, health information management and systems, health sciences, medical dietetics, medical laboratory sciences, radiologic science and therapy, and respiratory therapy. Our accredited nationally ranked doctorate-level programs include physical therapy and occupational therapy, a master of science in allied medicine, a master of science in respiratory therapy and a PhD in health and rehabilitation sciences.

More than 60 accredited graduate and residency programs train over 800 residents and fellows each year. In addition, users across the world have access to Ohio State's web-based continuing medical education training programs each year. The Accreditation Council for Continuing Medical Education (ACCME®) has given its highest award status to our continuing medical education program, reflecting compliance with all 22 of ACCME's accreditation criteria. The new accreditation runs until March 31, 2024.

The Ohio State University has seven health sciences colleges on our campus:

- College of Dentistry
- College of Medicine
- College of Nursing
- College of Optometry
- College of Pharmacy
- College of Public Health
- College of Veterinary Medicine

Some of our most recognized research centers are:

- Dorothy M. Davis Heart and Lung Research Institute
- The Ohio State University Comprehensive Cancer Center
- Institute for Behavioral Medicine Research
- Nisonger Center
- Center for Clinical and Translational Science

## RESEARCH

Ohio State Wexner Medical Center is home to many important research discoveries, and the faculty and staff who support the research mission help make this a great place. The medical center has active research centers and institutes, as well as core research facilities that promote collaboration among experts from virtually all departments, divisions and brand campuses of The Ohio State University.

- One of only 64 members of a National Institutes of Health consortium that speeds the translation of scientific discovery into better patient care
- Four faculty members currently elected to the National Academy of Medicine and two to the National Academy of Sciences
- More than 2,000 active research studies and clinical trials in virtually every medical specialty
- One of only 51 National Cancer Institute-designated Comprehensive Cancer Centers (CCCs) in the United States; the NCI rated our center “exceptional” – the NCI’s highest ranking
- The 2018 Blue Ridge Institute for Medical Research Rankings, a compilation of NIH funding rankings for U.S. medical schools, placed four of our programs in the top 20 and one of our programs in the top 10 nationwide



At the Dorothy M. Davis Heart and Lung Research Institute, we have a commitment to our investigators to provide them world-class facilities and technologies to push the boundaries of science.



## SHARED GOVERNANCE

The Ohio State University Board of Trustees has full fiduciary authority for both the academic and health sciences organizations. The Ohio State Wexner Medical Center Board is the governing body responsible to the university board of trustees for operation, oversight and coordination of the health sciences entities. The Wexner Medical Center Board is responsible for the development and strategic allocation of resources, planning and delivery of medical services, and other related powers and duties, and is subject to the ultimate authority of the University Board of Trustees.

### **The Wexner Medical Center board shall be composed of up to 16 voting members:**

- Up to five members of the university board of trustees appointed annually by the chair of the university board of trustees and ratified by the university board of trustees
- Up to six public members appointed by the chair of the university board of trustees in consultation with the university president and the chair of the university board of trustees governance committee and ratified by the university board of trustees
- Five ex-officio voting members consisting of:
  1. The chair of the university board of trustees
  2. The university president
  3. The executive vice president and chancellor for health affairs
  4. The university chief financial officer
  5. The university provost

### **The Wexner Medical Center board shall also include the following ex-officio nonvoting members:**

1. The dean of the College of Medicine
2. The president of the university faculty group practice
3. The chief executive officer of The Ohio State University health system
4. The chief executive officer(s) or executive director(s) of all university Wexner Medical Center hospitals
5. The chief administrative officer of The Ohio State University health system
6. The chief clinical officer of the Ohio State Wexner Medical Center
7. The chief financial officer of the Ohio State Wexner Medical Center





## The Ohio State University Health Sciences Center

One of the most comprehensive health sciences campuses in America—with colleges of Medicine, Nursing, Pharmacy, Dentistry, Optometry, Public Health and Veterinary Medicine in close proximity—is adjacent to the tremendous resources and expertise of The Ohio State University campus in Columbus. This proximity fosters collaborations with other university departments, which gives Ohio State tremendous potential to promote scientific partnerships and translate research discoveries into medical therapies and technologies. Such efforts have resulted in the Mathematical Biosciences Institute and multiple research labs and centers in the Department of Biomedical Engineering. Dual degree programs such as MD/MBA, MD/JD and MD/PhD have been developed with the Michael E. Moritz College of Law, the Max M. Fisher College of Business and the College of Public Health.



“With a revitalized riverfront and booming downtown, Columbus is already one of the nation’s fastest-growing cities.”  
– *The New York Times*

## COLUMBUS UNEXPECTED

*We understand that moving is a big deal and you’re interested in what life will look like beyond the hospital walls. You’re in luck. It’s likely that Columbus has more than you expected. Of course, we love our city—it’s a great place to start out, to stay, to raise a family, to explore—but we’re admittedly partial. So instead of taking it from us, consider what others have to say.*



“If there’s one thing we know about the Midwest now, it’s to stop expecting certain things from the Midwest, and certainly not Ohio’s capital city, which has a nearly Sun Belt-esque buoyancy about it these days, as it welcomes all-comers, from all over the world, into the ever-growing fold.”

– *Food & Wine*

## JUST THE FACTS

Not to brag, but there’s more — way more. Here are a few additional facts and figures to convince you that Columbus is indeed one of America’s premier cities:

- **We’re big.** Ohio’s state capital is the 14th largest city in the U.S. and second largest in the Midwest behind Chicago. That makes us bigger than cities like Charlotte, Seattle, Denver, Boston, Nashville and Baltimore—seriously, Google it. And when you factor in the entire Columbus metropolitan area, our population increases to more than two million.
- **We’re affordable.** The cost of living in Columbus is 10% below the national average. The median home sales price for the year ending May 2018 was \$145,000. Average monthly rent? As of April 2019, the average monthly rent was \$885 for one bedroom and \$1,167 for a two bedroom.
- **We’re accessible.** Columbus is within 550 miles of nearly half the nation’s population. Day trips abound and weekend getaways are easy. Also, John Glenn Columbus International Airport, which is just 10 minutes from downtown, typically offers more than 150 daily non-stop departures to 40 airports. During the work week, the average Columbus commute is just 20.8 minutes, and depending on where you choose to live, it can be significantly less.
- **We’re a microcosm of America.** Our diverse population makes us a top test market. There are 109 languages represented in Columbus.
- **We’re pretty smart.** In addition to being named one of only seven “Most Intelligent Communities in the World” by the Intelligent Community Forum, we have more PhDs than the national average and the largest concentration in the Midwest. There are more than 50 college and university campuses within the Columbus region, and 24 area high schools were in the top 10% of rankings for the *U.S. News & World Report* 2019 “Best High Schools” in America.

“One of the nation’s best metro areas for the arts.”

– Places Rated Almanac



## EVEN MORE ACCOLADES

- #1 among the largest Midwest metros for:
  - Population growth (U.S. Census Bureau)
  - Job growth (U.S. Bureau of Labor Statistics)
  - Wage growth (U.S. Department of Labor)
- #1 Best City in America for Tech Jobs (third year in a row) – SmartAsset, June 2019
- #3 Best City for New College Grads – SmartAsset, April 2019
- One of the “Top 10 Smart Cities in the U.S.” – *Business Chief* magazine, March 2019
- Ohio’s capital city ranks in at No. 47 on *The New York Times* list of “52 Places to go in 2019”
- #10 Best Big City to Live in Right Now – *Money* magazine, November 2018
- Columbus scored 100/100 on The Municipal Equality Index by the Human Rights Campaign, which includes measures of employment, housing, and public attitudes toward the LGBTQ community
- #1 Rising City for Startups – *Forbes*, October 2018
- #5 Top U.S. City for Entrepreneurs and Start-Ups – Business.org, 2018
- #3 Spectacular Pride Celebrations in Unexpected Cities – *Fodor’s Travel*, June 2018
- #5 Trending Destination – Airbnb’s 2018 Travel Trends
- #6 U.S. Metro for Economic Growth Potential – *Business Facilities* magazine, July 2017

*“Modern Columbus has emerged as a technologically sophisticated city.” – Forbes*



## BRAINPOWER

Ohio State isn't isolated when it comes to intellect and innovation. Opportunities for partnership through research and development abound. Have an idea? There's plenty of help available in Columbus.

- **SciTech** (Science and Technology Campus Corporation) — State-of-the-art research park located on The Ohio State University campus that links world-class academic technical expertise with cutting-edge, commercial, technology-based innovation
- **Battelle** — The world's largest nonprofit research and development organization
- **CAS** — A division of the American Chemical Society, CAS is the world's authority for current chemical and scientific information
- **IBM Client Center for Advanced Analytics** — Advancing research, development, client services and skills training in the areas of analytics, big data and cognitive computing
- **The Research Institute at Nationwide Children's Hospital** — One of the fastest-growing pediatric research centers in the United States. Ranks in the top 10 based on NIH funding to children's hospitals
- **Online Computer Library Center, Inc. (OCLC)** — The world's largest library cooperative, with shared, online cataloging serving more than 100 countries.
- **BioOhio** — A member-guided group that supports collaboration between more than 3,330 bioscience-related organizations to manufacture products, provide essential services and research the next breakthrough at 4,165 facilities in Ohio
- **Ohio Third Frontier** — Technology-based economic development initiative that funds Ohio technology-based companies, universities, nonprofit research institutions and other organizations to create new technology-based products, companies, industries and jobs
- **Ohio TechAngels** — One of the largest angel investor networks in the country, focused on innovation in life sciences, information technology and advanced materials



## SPORTS AND RECREATION

Whether a fan or a participant, Columbus offers plenty to get your heart pumping.

- Columbus Blue Jackets, National Hockey League
- Columbus Crew, Major League Soccer in the first soccer-specific arena in America
- Columbus Clippers, AAA Major League Baseball affiliate of the Cleveland Indians
- PGA Memorial Golf Tournament hosted by Jack Nicklaus
- More than 100 private, public or semi-private golf courses
- Arnold (Schwarzenegger) Sports Festival — four days, more than 75 sports and over 22,000 athletes from around the world
- NCAA Division 1 athletics — 37 teams represent The Ohio State University, including the perennially ranked football team, which plays in the 102,082-seat Ohio Stadium
- Ohio High School Athletic Association — state championship tournaments for 16 different sports are hosted annually in the Columbus area
- Nationwide Children’s Hospital Columbus Marathon
- Newly renovated downtown riverfront park system

- Pelotonia — a three-day fundraising bike tour, with 100% of all rider-raised dollars going to research at the OSUCCC – James
- CoGo Bike Share
- SegAway Tours of Columbus
- Eldorado Gaming Scioto Downs harness racing
- Mid-Ohio Sports Car Course
- 330-mile Ohio to Erie Trail for biking
- Water recreation areas including Hoover Reservoir, Alum Creek Lake, the Scioto and Olentangy rivers and nearby Buckeye Lake
- 19 Metro Parks with more than 200 miles of trails and 27,000 acres
- Dawes Arboretum
- Five Ohio ski resorts two hours or less from Columbus
- 74 state parks and 136 nature preserves, including nearby Hocking Hills, listed #24 on Top Dreamer’s “Amazing Places You Should Visit in Your Life, Part 1”

## FAMILY FUN

Kid-friendly Columbus is ready to entertain the pickiest of critics.

- COSI (Center of Science and Industry) — Named #1 Science Center for Families by *Parents* magazine
- Columbus Zoo and Aquarium
- Columbus Metropolitan Library
- Ohio State Fair — nearly 950,000 visitors enjoy this 12-day event
- Ohio History Center and Ohio Village
- Franklin Park Conservatory and Botanical Gardens
- Zoombezi Bay water park
- Olentangy Indian Caverns
- Columbus Children’s Theatre
- Red, White and Boom — celebrating Independence Day with Ohio’s largest fireworks display

*“A youthful, entrepreneurial energy has fueled a lot of changes in Ohio’s capital, a fashion design hub (you read that right) brimming with creative restaurants, craft breweries, distilleries and small-batch coffee roasters”*

– *The Chicago Tribune*

## THE ART SCENE

Give your right brain its due and spark your creativity with Columbus’s incredible range of visual and performing arts.

- Fashion Week Columbus — our city has the third-highest concentration of fashion designers in the nation, just behind New York and Los Angeles
- Columbus Arts Festival — since 1962, with more than 250 global artists
- The Short North Arts District and monthly Gallery Hop
- Columbus Symphony Orchestra Masterworks programs and Picnic with the Pops
- Opera Columbus
- BalletMet
- Columbus Museum of Art
- Wexner Center for the Arts
- Thurber House literary center for writers
- Express Live! — America’s first indoor/outdoor concert venue
- Newport Music Hall, the longest continually running rock club in the nation
- King Arts Complex — celebrating African-American artists
- Cultural Arts Center
- Glass Axis, offering hands-on workshops and exhibitions
- Shakespeare in the Park



## FOOD AND ENTERTAINMENT

Columbus knows how to satisfy your cravings. While we’re the hometown of more nationally known food brands—such as Jeni’s Splendid Ice Creams (named the Best Ice Cream in America), Wendy’s, Bob Evans and White Castle—there’s plenty of tempting dishes from talented local chefs.

You know options abound just hearing some of the names of local restaurants—Mitchell’s Ocean Club, Martini Modern Italian, Katzinger’s Deli, Akai Hana, Melt Bar and Grilled, La Chatelaine, Cafe Istanbul, Dirty Frank’s Hot Dog Palace, Barcelona and Schmidt’s Sausage Haus und Restaurant. You certainly won’t go hungry. Other choices include:

- North Market — while most communities around Columbus offer seasonal farmer’s markets, this one is the granddaddy of them all. In operation since 1876, this downtown spot offers fresh everything.
- Arena District — restaurants, bars, sporting events, concerts, movies and entertainment, all just steps from the Convention Center and Nationwide Arena
- German Village — great food and craft beer where Columbus’s German immigrants got their start
- Short North — eat, drink, shop and admire the art
- Hollywood Casino — the area’s only Vegas-style casino with dining and entertainment
- Local brews and spirits — sample craft beer, wine, gin, vodka, bourbon and mead all made by Columbus entrepreneurs and local breweries. You can even reserve a Pedal Wagon to enjoy a 15-person rolling party as you sample food and drink around town.
- Food trucks — lucky for us, Columbus streets are teeming with some incredible restaurants on wheels



## NEIGHBORHOODS

There's an address in Columbus to suit your style, whatever it may be. While there are simply too many neighborhoods to list, here are a few that may capture your interest:

- **University District** — close and convenient, this eclectic area includes 13 distinct neighborhoods in 2.83 square miles surrounding Ohio State. The district's signature entertainment area, the Gateway, resulted from a decade-long partnership between the university and city intended to support the district's revitalization.
- **Downtown** — this vibrant area has recently added thousands of new apartments and condominiums, as well as two showcase parks, Columbus Commons and Scioto Mile.
- **German Village** — one of the largest privately funded preservation districts on the National Register of Historic Places. The brick-paved streets are lined with charming early- to mid-19th-century homes.
- **Short North** — borders 14 blocks along High Street with a nonstop line of bars, clubs, restaurants, shops and art galleries.

- **Victorian Village** — Grand mansions and “painted ladies” from the Victorian Era edge the walkable streets.
- **Italian Village** — The homes and businesses in this part of town are undergoing rapid transformation and soaring popularity as people discover another neighborhood gem near downtown.
- **Established Suburbs** — If you're drawn to stately homes, historical charm and award-winning schools, consider places such as Upper Arlington, Clintonville, Grandview, Worthington and Bexley.
- **Vibrant Communities** — Interested in newer homes, community centers and outstanding schools? Check out Dublin, Hilliard, Powell or New Albany.
- **More Family Friendly-Options** — Don't stop looking! There are even more affordable housing options, lots of young families and plenty of activities in Westerville, Gahanna, Grove City and Pickerington.
- **Charm Worth the Commute** — Delaware, north of Columbus, is the fastest-growing community in Ohio and looks like the quintessential small town. Northwest of the city, nearby Amish populations add to the appeal of Marysville and Plain City. To the east, you'll find the Village of Granville, a quaint, New England-style community.



## PRIVATE SCHOOLS

Families in Columbus have a deep resource of private schools to consider for their children's Pre-K through high school education. A selection of well-known schools is listed below, with each welcoming parent visits throughout the year.

| School                           | Description                    | Approx. Student Pop. | Website                   | Area of Town       |
|----------------------------------|--------------------------------|----------------------|---------------------------|--------------------|
| Bishop Hartley High School       | Catholic Co-ed 9-12            | 673                  | bishop-hartley.org        | East Columbus      |
| Bishop Ready High School         | Catholic Co-ed 9-12            | 450                  | brhs.org                  | Southwest Columbus |
| Bishop Watterson High School     | Catholic Co-ed 9-12            | 1,025                | bishopwatterson.com       | Northwest Columbus |
| Columbus Academy                 | Independent Co-ed PreK-12      | 1,075                | columbusacademy.org       | Gahanna            |
| Columbus School for Girls        | Independent Girls only PreK-12 | 550                  | columbuschoolforgirls.org | East Columbus      |
| Columbus Torah Academy           | Jewish Co-ed K-12              | 195                  | torahacademy.org          | East Columbus      |
| St. Charles Preparatory          | Catholic Boys only 9-12        | 650                  | stcharlesprep.org         | East Columbus      |
| St. Francis de Sales High School | Catholic Co-ed 9-12            | 815                  | sfdstallions.org          | Northeast Columbus |
| Tree of Life Christian Schools   | Co-ed PreK – 12                | 515                  | tolcs.org                 | North Columbus     |
| Wellington                       | Independent Co-ed PreK-12      | 650                  | wellington.org            | Upper Arlington    |
| Worthington Christian Schools    | Co-ed PreK-12                  | 337                  | worthingtonchristian.com  | Worthington        |

## SCHOOLS

There are also plenty of great public options for K-12 education in Columbus, and as many ways to evaluate a district as there are learning styles.

These are the 24 individual area high schools in the top 10% of all schools nationwide, according to the *U.S. News & World Report* 2019 “Best High Schools:”

- Arts and College Prep
- Bexley
- Big Walnut
- Columbus Alternative
- Dublin Coffman
- Dublin Jerome
- Dublin Scioto
- Fairbanks
- Grandview Heights
- Granville
- Hilliard Bradley
- Hilliard Darby
- Hilliard Davidson
- New Albany
- Olentangy
- Olentangy Liberty
- Olentangy Orange
- Pickerington North
- Reynoldsburg eSTEM
- Thomas Worthington
- Upper Arlington
- Westerville Central
- Westerville North
- Worthington Kilbourne

## CHILD CARE

The university supports families with The Ohio State University Child Care Program, which is fully licensed and a department of the Office of Human Resources. Our program is one of fewer than 10 percent of early childhood programs nationwide accredited by the prestigious National Association for the Education of Young Children (NAEYC). For more information, contact [ccp-childcare@osu.edu](mailto:ccp-childcare@osu.edu) or call 614-292-4453. Please be aware that the popularity of this program often results in long wait lists.

Of course, there are also many other quality childcare programs within minutes of Ohio State. To begin your search, you may want to visit [care.com/child-care/columbus-oh](http://care.com/child-care/columbus-oh) to review thousands of choices for in-home care, preschool, after-school transportation, vacation care and even foreign language childcare. Average rate per hour is listed as \$12.





## CORPORATE COLUMBUS

If you have someone else in your household looking for work, or you simply want to meet people outside of medicine, Columbus has a pretty impressive list of employers. Some of our largest—and also some of our most generous community philanthropists—include:

- JPMorgan Chase & Co.
- Nationwide Mutual Insurance Company
- Honda of America Manufacturing, Inc.
- L Brands (Victoria's Secret, Henri Bendel, La Senza, Pink and Bath & Body Works)
- Huntington BancShares, Inc.
- Cardinal Health, Inc.
- American Electric Power
- Alliance Data Systems
- PNC Financial Services Group, Inc.
- Abercrombie & Fitch
- CoverMyMeds
- Wendy's International



**THE OHIO STATE UNIVERSITY**

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[wexnermedical.osu.edu](http://wexnermedical.osu.edu)